

SUBJECT:	FUTURE MONMOUTHSHIRE: PREFERRED DELIVERY MODEL FOR TOURISM, LEISURE, CULTURE AND YOUTH SERVICES
MEETING:	Joint Select Committee
DATE:	15th January 2018
DIVISION/WARDS AFFECTED:	All

1. PURPOSE:

- 1.1 To provide members of the Joint Select Committee with the documentation for the preferred option for the future of Tourism, Leisure, Culture and Youth services (TLCY).
- 1.2 To allow pre-decision scrutiny of the evidence base and business case to support the preferred option.

2. RECOMMENDATIONS:

- 2.1 The Joint Select Committee scrutinises and reviews the presented papers prior to submission for Cabinet decision.

3. KEY ISSUES:

- 3.1 For members to scrutinise the documents presented prior to Cabinet decision.
- 3.2 For members to receive a slide presentation that outlines the Business Case and Business Plan.
- 3.3 For members to provide comments that will feed into final report for Cabinet on 29th January 2018.

4. Options Appraisal

- 4.1 In considering the need of the future delivery model of TLCY Services the following options were thoroughly researched and considered:-
 - a) Delivery Option One: Do Nothing
 - b) Delivery Option Two: Transform the Services 'in house'
 - c) Delivery Option Three: Move the Services into an Alternative Delivery Model (ADM); and
 - d) Delivery Option Four: (a) Outsource the services to a private sector operator or (b) existing Charitable Trust
- 4.2 Receive the Final Business Case and associated papers, with a recommendation for the preferred option on how the TLCY services should be delivered in the future.

5. Evaluation Criteria

- 5.1 There is a comprehensive evaluation review within the Business Case for members to review.

6. REASONS

For members to recognise the presentation made from Officers on the Final Business Case and Business Plan as part of the democratic and scrutiny process.

7. RESOURCE IMPLICATIONS:

To acknowledge the resource implications as identified within the Business Case.

8. WELLBEING AND FUTURE GENERATIONS IMPLICATIONS

The completed Future Generations Evaluation can be found in Appendix C however the main positive and negative impacts of the proposal are as follows:

The purpose of the proposed Alternative Delivery Model is to ensure much valued local services are maintained and by their nature continue to provide employment, growth and an increasingly skilled workforce. The proposed Alternative Delivery Model will enable services to be kept open but with more customer focus and coordination, helping to promote physical health and wellbeing.. Activities in establishing the Alternative Delivery Model will require positive engagement and coordination with community focused services as well as income generation and investment in key aspects of the business to ensure the culture and business thrives. Incorporated services will contribute greatly to our local culture, heritage and art with the promotion of activity, health and wellbeing forming part of its key drivers.

Within the ADM services will continue to prioritise safeguarding measures, reflect on current practice and continue to train staff to the appropriate levels. All service areas have updated SAFEprocedures in place in line with MCC procedures and a training database is maintained to reflect upskilling of staff within this area.

9. CONSULTEES

Senior Leadership Team
Finance
Legal
Joint Select Committee
Cabinet
Anthony Collins Solicitors
Town and Community Councils
Trade Unions
Staff within TLCY

10. BACKGROUND PAPERS

Appendix A – Full Business Case

Appendix B – Transitional Business Plan

Appendix C – Future Generations Evaluation

Appendix D – Additional questions for consideration and response by SLT and Finance Colleagues

Appendix E – Commentary on Board Structure and Make-up (Anthony Collins paper)

Appendix F – Trade Union statement

11. **AUTHOR:** Kellie Beirne, Deputy Chief Executive.

12. **CONTACT DETAILS:**

E-mail: kelliebeirne@monmouthshire.gov.uk

Tel: 07826 919286